

# Company Presentation

June 2021

# CAUTIONARY STATEMENT REGARDING FORWARD LOOKING STATEMENTS



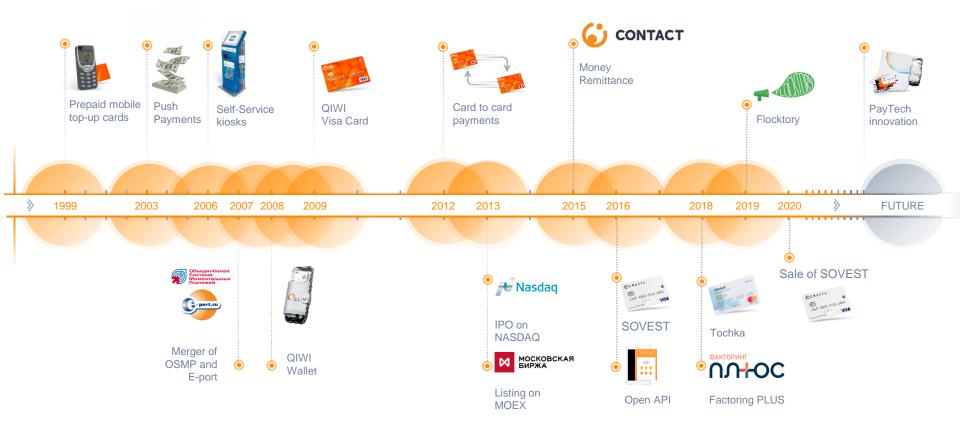
This presentation is for informational purposes only and is not an offer to sell securities or a solicitation of an offer to buy any securities, and may not be relied upon in connection with the purchase or sale of any security. This presentation contains forward-looking statements. All statements other than statements of historical fact contained in this presentation are forward-looking statements. In some cases, you can identify forward-looking statements by terminology such as "may," "will," "should," "expects," "plans," "anticipates," "believes," "estimates," "predicts," "potential" or "continue" or the negative of these terms or other comparable terminology. These statements are only current predictions and are subject to known and unknown risks, uncertainties and other factors that may cause our or our industry's actual results, levels of activity, performance or achievements to be materially different from those anticipated by the forward-looking statements. Although we believe that the expectations reflected in the forward-looking statements are reasonable, we cannot guarantee future results, levels of activity, performance or achievements. For a description of the risks we face, see the "Risk Factors" section of the Form 20-F that we filed with the Securities and Exchange Commission on March 24, 2020, which is available by visiting the SEC's website at <a href="https://www.sec.gov">www.sec.gov</a>. Except as required by law, we are under no duty to update or revise any of the forward-looking statements, whether as a result of new information, future events or otherwise, after the date of this presentation.

In addition to International Financial Reporting Standards, or IFRS, financials, this presentation includes certain non-IFRS financial measures. These non-IFRS financial measures are in addition to, and not a substitute for or superior to, measures of financial performance prepared in accordance with IFRS. A reconciliation of non-GAAP measures to the most directly comparable IFRS measures is contained in the appendix to this presentation.

This presentation contains statistical data that we obtained from industry publications and reports generated by third parties. Although we believe that the publications and reports are reliable, we have not independently verified this statistical data.

# QIWI IS A LEADING PROVIDER OF NEXT GENERATION PAYMENT AND FINANCIAL SERVICES WITH A PROVEN TRACK-RECORD OF INNOVATION





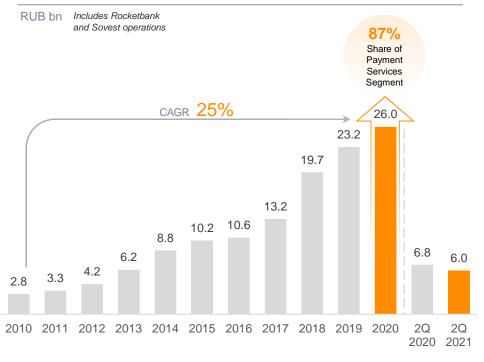
# TODAY QIWI IS AN INTEGRATED OMNI-CHANNEL ECOSYSTEM WITH EXTENSIVE ADOPTION AND UBIQUITOUS PRESENCE...



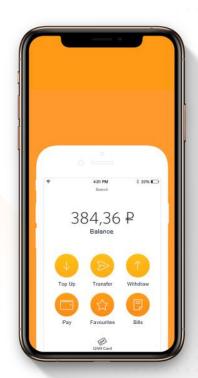
Leading provider of next-gen payment and financial services in Russia and the CIS



## Total Net Revenue<sup>2</sup>



# PAYMENT SERVICES



# ... WITH CORE EXPERTISE IN OFFERING A BROAD RANGE OF NEXT GENERATION MULTI USE-CASE PAYMENT SERVICES



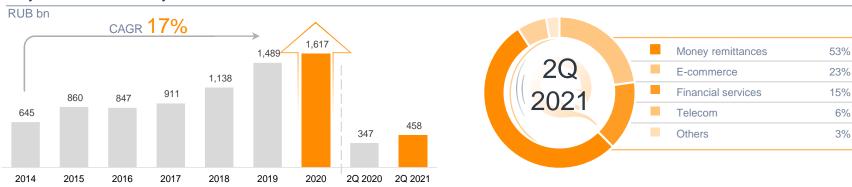


# SERVICING A WIDE AND GROWING RANGE OF MARKETS AND USE-CASES



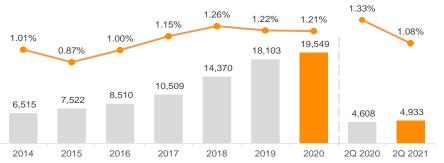


## Payment Services Payment Volume<sup>1</sup>



## PS Payment Adjusted Net Revenue and Average Adjusted Net Revenue Yield<sup>1</sup>







# SERVICING SPECIALIZED HIGH GROWTH MARKETS THAT LACK CONVENIENT DIGITAL SOLUTIONS



Fintech solutions for specific niches covering their needs in payments and financial services



## Digital entertainment



The Group is one of two operators of the TSUPIS in Russia, providing an full set of services for the betting industry



Convenient payment solutions for users and merchants in entertainment categories: On-line, Skins, cybersport, etc.



Payment gateways for payments and topups



## Self-employed

#### B2B stream



- Specialized integrated solutions for various industries, that lack digital solutions for payments: interfaces, payment projects, gateways
- Services for SE: interaction with the state authorities and tailor-made payment instruments

#### B2C stream



QW is a tool for doing business: p2p settlement services, payment acceptance, open API, etc.

# -

#### **Growth areas**

#### Digital commerce

- · Internet acquiring for online payments
- Wide range of payment options for online payment (Qiwi wallet, Qiwi Visa cards)

### Money remittance



Money remittance within Russia, cross-border transfers

## Startups & Experiments

QIWI Data

Data products, analytical products for solving addressable group problems

Billing online

Services to housing and utility companies

## Supporting infrastructure





Omnichannel system for QW top-ups and payments with high network coverage in Russia



QW is a unique payment method that provides merchants with an access to a niche audience



Banking license allows us to offer various financial products (bank guarantees, loans, cash and settlement services)

## DISTINCTIVE COMPETITIVE ADVANTAGES AND MONETIZATION MODEL

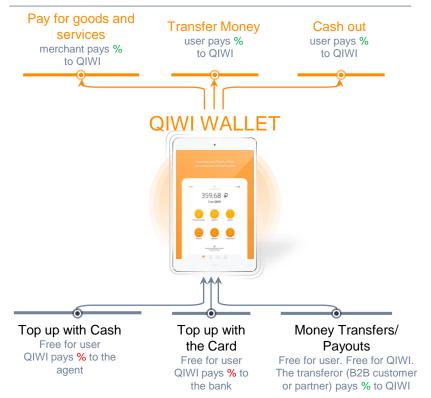


## Competitive advantages of QIWI's services

- Convenient digital solutions
- High level of customization
- Single and intuitive interface, easy access
- Multi-service platform with fast and seamless onboarding
- Cash digitalization for high cash use population
- Privacy
- High quality and reliable services, fast customer response
- Automation of payments via open API
- Instant payouts to hundreds of customers

Strong track record in market segments with demand for cash acceptance, payment digitalization, technological solutions and higher transparency of transactions

#### Efficient transactional monetization model



# OTHER PROJECTS



# DEVELOPING B2B VALUE PROPOSITION SYNERGETIC TO PAYMENT SERVICES BUSINESS: OVERVIEW OF KEY PROJECTS





Digital factoring solutions and bank guarantees for SME

# **Factoring**

account receivable financing

Factoring financing for SMEs with high credit quality Debtors

Totally digital on-boarding and services 100% electronic document workflow

Instant scoring, fast decision and issue of funding

# **Digital Bank Guarantees**

Performance and tender bonds

Guarantees for contractors (mostly for public procurement)

Totally digital on-boarding and services 100% electronic document workflow

Instant scoring, fast decision and issue of funding



SaaS platform for customer lifecycle management and personalization



#### Signals

a customer's data base



#### Exchange

a Partner Network for an active inflow of clients



#### **PushRewards**

a module for smart PUSH notifications



#### **Pre-Checkout**

a module for personalization of users' web experience



#### Post-Checkout

a referral marketing module



#### Workflow

a module that helps to personalize communication content



#### Xmail/XPush

Module for cross-sale and retargeting



#### Feedback

a module for collecting, analyzing and managing feedbacks



Second Party Data Exchange

Sponsored Push Notification

First Party Data

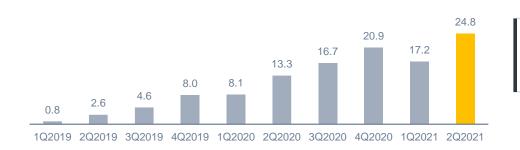
# **FACTORING PLUS**

# Digital factoring solutions and bank guarantees for SME

# Factoring portfolio, bn



# Digital bank guarantees portfolio, bn



## Key facts<sup>1</sup>

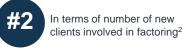


0.3%

NPL of factoring portfolio

<20%

of factoring operations concentrated in a single industry



Factoring operations' key industries:

- Food-products
- Pharmaceutical
- In terms of number of active SME clients using factoring<sup>2</sup>
- Household appliance and electronics
- Real estate and construction materials

$$8.0+k$$

Guarantees' active clients

570+ days

Average guarantees

0.4%

NPL of guarantees portfolio

# FINANCIAL UPDATE



# SOLID PERFORMANCE FOR FY 2020 WITH GROWING PAYMENT SERVICES VOLUMES AND NET REVENUE



Key highlights		
FY 2020		2Q 2021
+12%	Total Net Revenue y-o-y increase Total Net Revenue y-o-y increase for continued operations	-12% +2%
+8%	PS Segment Net Revenue y-o-y increase	+5%
+52%	Adjusted Group EBITDA y-o-y increase	-1%
+54%	Adjusted Group Net Profit y-o-y increase	-2%

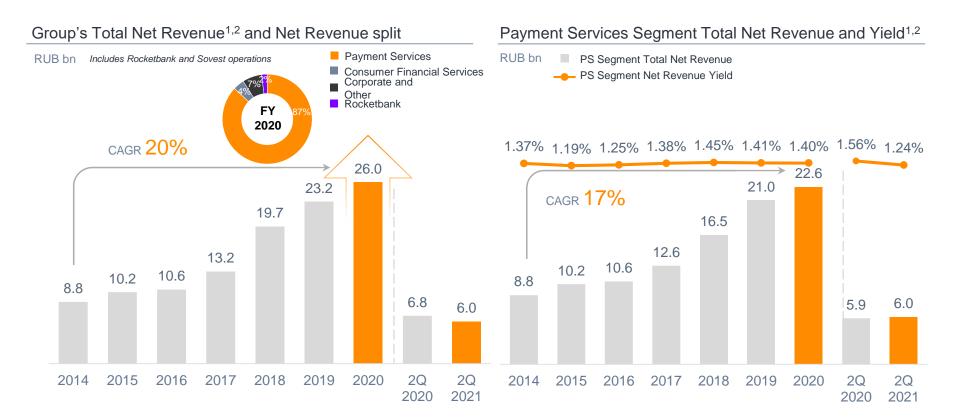
## Key financials<sup>1</sup>





# STRONG TRACK RECORD OF GROWTH IN NET REVENUE DRIVEN BY PAYMENT SERVICES

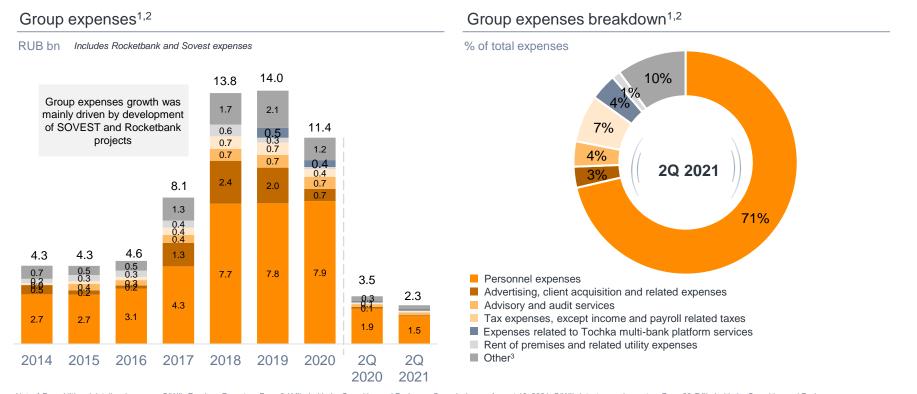




# EXPECTED DECREASE IN KEY COST CATEGORIES POST SALE OF SOVEST AND WINDING DOWN OF ROCKETBANK



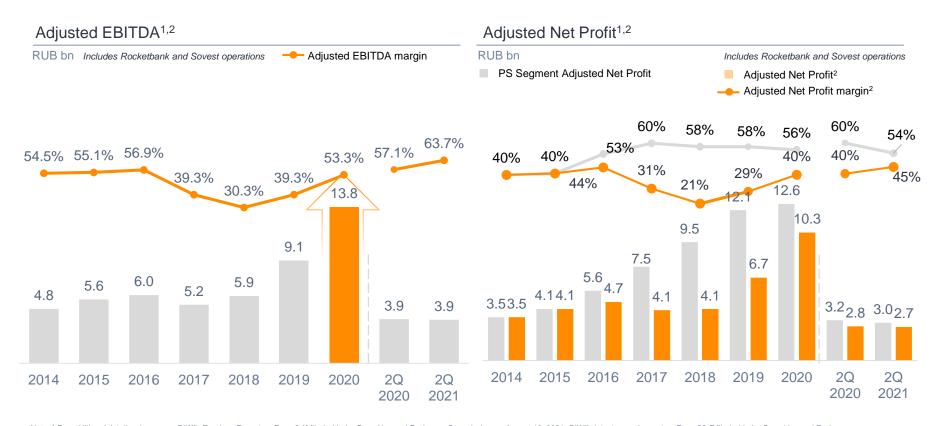
Compensation, client acquisition and advertising expenses were higher in 2017/2018 due to roll-out of new projects – Sovest, Rocketbank, Tochka



# ROBUST PROFITABILITY OF CORE PAYMENT SERVICES BUSINESS



Ramp-up of new projects had a temporary impact on Group profitability and margins



# **GROUP CAPITAL ALLOCATION STRATEGY**



Using cash generated by the Payment Services business to increase distributions to shareholders and invest into future growth

# Capital allocation strategy

Payment Services Business		Future Growth		Return to Shareholders			
Capital Expenditures	Change in Working Capital	Investments in New Projects and Product Development	M&A	Dividends	Share buybacks		
~6% of Payment Services Segment Net Revenue	Negative ~7% of Payment Services Segment Net Revenue	Reinvest remaining profits in future growth	Evaluate opportunistically	Payout ratio of 50% of Group Adjusted Net Profit in 2021	Evaluate opportunistically		



# Key metrics<sup>1,2</sup>

-10% to -20% Total Adjusted Net Revenue growth

-15% to -30% Adjusted Net Profit growth

#### Notes

Our guidance for 2021 reflects the following factors:

- our ability to recover or replace the payment volumes associated with cross-borders operations that were the subject of the CBR restrictions introduced in December 2020
- our ability to secure a place in the new betting industry landscape
- sale of stake in Tochka project, previously accounted for under the equity pick-up method

Our outlook reflects our current views and expectations only and is based on the trends we see as of the day of this report. If such trends were to deteriorate or improve further the impact on our business and operations could deviate from than currently expected.



# **KEY INVESTMENT HIGHLIGHTS**



- 01 TRACK RECORD OF INNOVATION
- 102 INTEGRATED OMNI-CHANNEL ECOSYSTEM OFFERING A BROAD RANGE OF NEXT GENERATION MULTI USE-CASE PAYMENT SERVICES
- 03 SERVICING SPECIALIZED HIGH GROWTH MARKETS THAT LACK CONVENIENT DIGITAL SOLUTIONS
- O4 SIGNIFICANT GROWTH POTENTIAL OF CORE PAYMENT SERVICES SEGMENT DRIVEN BY POSITIVE SECULAR TRENDS IN KEY UNDERLYING MARKETS
- 05 PROPRIETARY PAYMENT CAPABILITIES ALLOWING QIWI TO DIFFERENTIATE ITSELF
- 06 ATTRACTIVE FINANCIAL PROFILE WITH ROBUST PROFITABILITY PROVIDING FOR DIVIDEND PAYMENTS UPSIDE



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